

MODEL FOR INTEGRATING PROFESSIONAL ENVIRONMENTS INTO IT ENGINEERING EDUCATION

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Abstract: *The process of bridging the gap between academic-based IT curricula and professional industry requirements demands the inclusion of specialized digital ecosystems in the educational process. In this context, this current paper aims to introduce a multi-layered theoretical framework with the objective of simulating a professional environment. In this context, it is proposed to include four distinct functional layers in the framework, namely Slack for structured asynchronous communications, Miro for visual ideation and system mapping, Linear for high-performance issue tracking and project management, and Notion for centralized technical documentation. By analyzing the synergy of these tools, it is possible to outline an efficient workflow process, moving from abstract brainstorming to formal technical specifications. In this context, it is possible to cultivate professional-level "soft skills" and discipline in modern-day IT engineering education.*

Keywords: *IT Education, Workflow Optimization, Linear, Notion, Miro, Professional Environment Simulation, Engineering Pedagogy.*

INTRODUCTION

The world of IT engineering education is witnessing a shift from a syntax-centric approach to a more holistic, process-centric model that focuses on collaboration and iterative delivery. This shift helps bridge the existing gap between traditional coding education and the realities of modern software teams, where success requires the ability to operate within an agile environment (Steglich et al., 2020). The empirical evidence from 2020 to 2026 reveals that there is a significant employability gap that affects graduates, especially in terms of soft skills and the ability to work through a full software development cycle (Wang et al., 2024). There is a consensus that there should be a shift toward incorporating project-based learning that reflects industry practice to speed up workforce preparation (Prentice et al., 2025).

In this context, the role of a digital ecosystem becomes critical. A digitally enabled learning environment bridges classroom activities and industry workflows by enabling distributed collaboration and role-based simulations across authentic project lifecycles (Hou et al., 2025). Such infrastructures are indispensable for cultivating employability-relevant competencies, providing transparent pathways for students to experience professional conditions within academic settings (Soomro et al., 2025). This paper proposes a framework for simulating professional IT environments,

arguing that process-oriented pedagogy-anchored in agile workflows-offers a robust route to improve employability. Through this lens, we examine how integrated digital ecosystems can transform curricula, moving beyond syntax-focused education toward the complex competencies demanded by modern software engineering practice (Chmyr et al., 2024).

TECHNOLOGICAL FRAMEWORK FOR PROFESSIONAL IT SIMULATION

For a digital environment to support IT engineering education, there needs to be a foundation of theory for collaborative learning and sociotechnical systems, which would include the way in which tools influence learning processes and engineering discipline. An essential component of such an environment would be an understanding of the way in which visual ideation, asynchronous communication, high-performance issue tracking, and documentation are not only beneficial but essential for the facilitation of workflow-aware instruction. When integrated, they would essentially replicate a professional environment, allowing students to experience the entire software development process in which requirements and delivery are intertwined in an interdependent rhythm (Taimur et al., 2022). Accordingly, particular platforms would be conceptualized as pedagogical tools that facilitate Agile principles, creating professional identities.

The use of visual ideation tools such as Miro board can be conceptualized as the use of cognitive extension devices to externalize thought processes, which enables students to co-create and co-explore design concepts in a shared space. Theoretical foundations of collaborative visualization propose that such tools can decrease cognitive load by making relationships between ideas explicit, thus making sense of complex software projects (Boyle et al., 2022). From an Agile perspective, Miro enables early backlog shaping and sprint planning through a flexible canvas for user stories, thus embedding agile reasoning within the learning process (Osipovskaya & Lukač, 2022).

Asynchronous communication through Slack also stretches the temporal limits of collaboration, and it is in this sense that it is connected to the real-world development process. In terms of IT education, it is also significant that asynchronous communication is connected to iterative feedback loops and conflict resolution, which are key elements in developing high-performance teams. More recent studies suggest that ongoing asynchronous communication is connected to coordination and professional communication skills that are essential for employability (Cruz et al., 2023). The educational value is in developing students in terms of professional communication patterns and stakeholder engagement in iterative cycles.

High-performance issue tracking tools, such as Linear, can institutionalize disciplined change control and traceability, which are key components of engineering rigor. The theory behind this is the information

structure, which assumes that with well-structured pipelines, there is less ambiguity, leading to better alignment of team efforts with quality goals. By incorporating such an environment in students' projects, there is an opportunity to teach students prioritization with limited resources, as well as reinforcing the importance of engineering discipline (Baričević & Luić, 2023). By emphasizing issue tracking, there is an opportunity to demonstrate professional norms for defect management.

Finally, documentation tools such as Notion offer a living repository that weaves together architectural diagrams, design justifications, and stakeholder communications. The most recent literature highlights the importance of documentation as an aspect of professional competence, which can be associated with better knowledge transfer and informed decision-making (Lin et al., 2023). When integrated with an Agile design process, Notion becomes a 'centralized information radiator' that stores decisions from sprint to sprint, maintaining a coherent story of projects over various time scales (Mujiono et al., 2024).

The functional roles and pedagogical objectives of these integrated platforms are synthesized in Table 1, which illustrates the mapping between professional requirements and the specific digital tools employed in this framework.

Table 2 - Mapping professional requirements to integrated digital tools

System Layer	Primary Tool	Pedagogical Function / Professional
Ideation & Design	Miro	Visualizing architecture, user stories, and sprint planning.
Communication	Slack	Managing asynchronous coordination and incident reporting.
Execution & Tracking	Linear	Enforcing engineering discipline through ticket-based workflows.
Knowledge Management	Notion	Creating a central repository for technical documentation.

By positioning Miro, Slack, Linear, and Notion as intertwined elements of an authentic, iterative development culture, educators can transition from abstract instruction to a process-oriented pedagogy. This integration forms the basis of the "Idea-to-Spec" methodology, where digital coordination and technical discipline converge to transform a conceptual spark into a professional-grade software specification.

THE "IDEA-TO-SPEC" WORKFLOW MODEL

The "Idea-to-Spec" model is a structured, end-to-end framework intended to address the challenge of moving from the initiation of a project to

a technically precise documentation process. The "Idea-to-Spec" model can be viewed as a constant flow of ideas that are made progressively more precise through visual, communicative, and administrative levels of detail until they achieve the level of precision of a professional specification. By treating the process of moving from ideas to documentation as a technically precise process, the "Idea-to-Spec" model ensures that students achieve not only technical proficiency but also the "process skills" that are required in contemporary software development.

The "Idea-to-Spec" methodology is designed as a continuous four-stage pipeline that takes a conceptual spark and evolves it into a highly rigorous technical specification. This process is kicked off in the ideation phase, in which Miro is used as a primary workspace for unstructured brainstorming and visual synthesis. At this level of abstraction, the focus is on "externalizing mental models" in terms of user story mapping and architectural sketching. At this level of abstraction, information is fluid and non-linear, allowing users to explore system dependencies without the burden of task management. The primary output of this phase is a high-level visual roadmap that outlines system requirements and stakeholder needs, establishing a foundational logic that underpins the entire project lifecycle.

As soon as the visual architecture is stabilized, the workflow will move to a communication and coordination phase, facilitated by Slack. In this phase, abstract ideas generated in the ideation phase will be broken down into structured discourse. Communication will be structured along specific channels, based on system modules or areas of functionality, ensuring that technical communication remains contextualized. This is an important transition, as it shifts the project from individual understanding to collective awareness. Slack acts as a nervous system for this methodology, where real-time problem-solving and updates create the necessary alignment before a task is formalized in the execution layer.

The methodology then proceeds to the execution and governance phase, where the enhanced discussions from Slack are eventually translated to actionable units of work within Linear. This phase is where the institutionalization of engineering discipline is realized, where every single functional requirement is eventually translated to a ticket with specific priorities, assignees, and cycles. Through the enforcement of a ticket-based system, the methodology has ensured that there is no room for confusion or a lack of total traceability from the idea to a specific line of code. This phase has ensured that there is a strong emphasis on high-performance delivery, where visibility to project velocity and areas of bottleneck is immediately realized, akin to a professional software engineering change control environment.

The last phase in the pipeline is the consolidation of all the project data into a permanent technical specification using Notion. It is the point at which

the "living" document is formally realized, with the disparate results of the previous stages being synthesized into the project's knowledge repository. It is the point at which the project's narrative is stored using the project's information radiator, which is the Notion application. By culminating the workflow with the creation of the project's documentation, the methodology guarantees that the project is not only delivered as a working codebase, but it is also delivered with the project's documentation. It is the point at which the tools integrate the project to the point where the abstract concept is transformed into the professional specification.

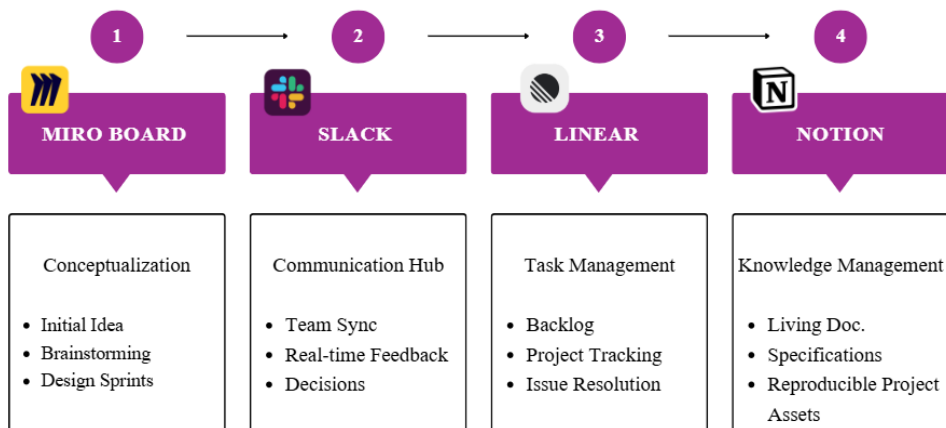


Figure 4 - The "Idea-to-Spec" Workflow Model

The visual model represented in Figure 1 illustrates the conceptual and functional workflow that is synthesized with the intent to simulate an engineering environment within an educational setting. This process is designed to ensure a standardized approach from an iterative initial ideation process to a highly formalized technical documentation process. The end result is that the student is provided with real-world experience in managing the entire project lifecycle, bringing together all the elements within a standardized professional specification.

DISCUSSION

The concept of implementing the "Idea-to-Spec" model represents a clear example of how simulating professional environments in IT education not only focuses on teaching students programming skills, but in fact, inherently develops the so-called "soft skills" and "engineering hygiene" required in the modern IT industry. By immersing students in a collaborative environment, there is a clear shift from individualistic coding activities to a sense of collective responsibility, which is critical in high-stakes software environments where clear communication and critical thinking are required,

such as in distributed team-based project work, which is critical in software development environments, where students are encouraged to engage in professional dispositions such as flexibility and leadership emergence, which are required in contemporary work environments (Wang et al., 2024).

One of the key discoveries in this framework is that documentation and accountability are not peripheral activities but are actually key drivers of good software development. In the “Idea-to-Spec” process, the transition to Linear and Notion provides a guarantee that every design decision and changing requirement is represented in a traceable form. This facilitates onboarding and knowledge transfer by internalizing good practices that minimize friction in a professional context. When students are required to log activity and do post-mortems, for instance, they gain skills that are highly attractive to employers, such as reproducibility and cross-functional rigor (Prentice et al., 2025).

Additionally, the incorporation of strong documentation techniques serves to support “engineering hygiene,” which is the combination of techniques to avoid issues related to debt and sustainability. By using the combination of iterative development and knowledge management techniques in Notion, the student is able to effectively communicate the reasoning behind the trade-offs in the code. As such, the “knowledge silo” is avoided, which is the usual experience with student projects. As can be seen, the pedagogical benefits to the student include the ability to effectively execute the processes required to work with complex codebases. As such, the educator is able to evaluate the unspoken processes related to communication and collaborative discipline, which support effective engineering performance (Hou et al., 2025).

This is because the “Idea-to-Spec” model places a strong focus on documentation and accountability as part of the organizational rituals rather than as an afterthought. These three pillars are a direct result of what modern IT teams expect in terms of transparent and collaborative work cultures. This is a systematic approach to bridging the gap between academic learning and industry standards by integrating academic workflows and industry-standard tooling.

CONCLUSION

The implementation of the “Idea-to-Spec” workflow model serves as a prime example of how modernizing IT engineering education is not a matter of abandoning academic rigor and theory in favor of more practical concerns. Indeed, by incorporating industry-standard technology such as Miro, Slack, Linear, and Notion, traditional engineering principles are upheld in a “real-world” context in a way that ensures students are grounded in theoretical fundamentals while at the same time acquiring the “how-to” skills demanded by the global software industry. Ultimately, this serves as a framework for

future research in adaptive pedagogical models. It emphasizes the need to adapt in response to changes in technology, such that the educational programs offered in a university environment remain not only academically sound but also applicable in the professional world. By closing the gap between educational theory and the natural rhythms of engineering, educators can work to produce a new generation of engineers who are not only capable in the execution of tasks, but also in documentation and collaboration.

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While writing the present article, the authors (Ana VELJIĆ, Marko MARKOVIĆ, Tamara RISTIĆ) used ChatGPT in order to translate from Serbian into English. After using this tool/service, the authors reviewed and edited the content as needed and takes full responsibility for the content of the published article.